

From: IRPINFO <irpinfo@dhsc.gov.uk>
Sent: 04 March 2021 12:45
To: Dan Looker <Dan.Looker@devon.gov.uk>

Subject: FW: NHS Devon Clinical Commissioning Group -Re: Health Services in Teignmouth and Dawlish

Dan

Further to my email of 15 February, I attach the response the IRP has received from Devon CCG.

I have been contacted recently by various parties with an interest in this issue and perhaps I should, again, start by clarifying the IRP's role. As well as advising the Secretary of State on contested proposals that have been referred to him by local authorities, we also offer informal advice to interested parties involved in the development of proposals for reconfiguration of health services in England. We do so in line with our informal advice document which you have no doubt seen on our website. As such we do not *investigate matters* or conduct *informal reviews* in our informal role but try to help where we can.

These plans are clearly at an advanced stage and I note that the Devon HACSC has discussed the possibility of making a referral to the Secretary of State but has resisted this option to date. In the circumstances, I don't think there is much that the IRP can offer by way of assistance other than to pass on the CCG's response. The Panel always encourages interested parties to keep talking in search of a local resolution. I note from the CCG response that there is an upcoming meeting with the HASCS and would encourage your committee and the CCG to maintain the dialogue in a co-operative manner. Ultimately, if concerns remain, the committee is aware of the power open to it.

Martin Houghton
Secretary to IRP

From: Dan Looker <Dan.Looker@devon.gov.uk>
Sent: 05 March 2021 19:27
Cc: Gerry Rufolo <gerry.rufolo@devon.gov.uk>
Subject: RE: NHS Devon Clinical Commissioning Group -Re: Health Services in Teignmouth and Dawlish

Hi Martin,

Thank you for your response.

The Chair of the Committee has invited you or a representative of the IRP to please attend the item on the *Modernising Health and Care Services in the Teignmouth and Dawlish Area* on the agenda of the DCC Health & Adult Care Scrutiny Committee at **10.30am on 18 March 2021** on Teams.

The Chair feels it would be extremely helpful for the Committee to hear first-hand about the IRP's role in these type of matters and get any perspective you can provide on finding local resolutions.

For your information senior representatives from the CCG will also be in attendance.

Thanks for your time. I look forward to hearing from you.

Kind regards,
Dan Looker
Scrutiny Officer

Sent: 09 March 2021 09:42

To: Dan Looker <Dan.Looker@devon.gov.uk>

Subject: RE: NHS Devon Clinical Commissioning Group -Re: Health Services in Teignmouth and Dawlish

Dan

Unfortunately, it is not possible to attend the meeting next week.

It is evident that to date the HACSC and NHS have worked together diligently on these proposals for modernising local services. This is to be commended and it is important that all parties commit to continuing their partnership to find the best way forward. Although this may not be the easy next step, in the IRP's experience it is the better way to go for the future of local services

The needs of patients, and the best use of resources to meet those needs, must remain the focus for modernising local services. Reaffirm this focus together and in this context, identify openly any substantive points of difference regarding the proposals and how they will be addressed. This may include risks and mitigations in effecting changes to services.

Although we do not necessarily perceive the need at present, we have seen third party mediation play a part in helping everyone move forward successfully. This is not something the IRP offers but we can put you in touch with relevant networks should it be considered.

All the above and what we have previously suggested is based on our long experience of NHS service change. This has been synthesised in Learning from Reviews which is available at this link. [IRP: Learning from reviews - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/collections/learning-from-reviews)

It may be worth considering a 'learning event' to offer reflection, develop relationships and share knowledge and experience. The IRP would be willing to contribute to such an event in the future.

Martin
Secretary to IRP