

## Refreshed Devon Joint Forward Plan

### Report of the Chief Medical Officer, NHS Devon

---

Please note that the following recommendations are subject to consideration and determination by the Committee before taking effect.

---

#### 1) Recommendation

- Considers the refreshed Devon Joint Forward Plan, and provide comment and feedback to the Integrated Care Board to support its ongoing development, and
- Endorses the Plan and is assured that it takes account of the current health and wellbeing strategy for Devon.

#### 2) Background / Introduction

The first Joint Forward Plan for Devon was published in July 2023 and is due to be refreshed for April 2024. Integrated care Boards (ICBs) and their partner trusts are required to publish a JFP before the start of each financial year, setting out how they intend to exercise their functions in the next five years. This draft is being presented to the Board for consideration and comment, the final version will be presented to the NHS Devon Board for approval in March 2024.

#### 3) Main Body / Proposal

1. This is a refresh of the [Joint Forward Plan](#) for Devon written in collaboration with partners across our system. It describes how the health and care sector plans to meet the challenges facing Devon, meet the population's health needs and the strategic objectives set out in the Integrated Care Strategy over the next five years.
2. The JFP reflects the work that is happening across the wider Devon system, in the health and care sectors and beyond, and demonstrates how this work aligns with the strategic goals in the Strategy and how it will deliver the required improvements in health and wellbeing.
3. The Joint Forward Plan reflects an intention to work in collaboration and partnership to deliver our system ambitions, but it is important to acknowledge that statutory duties remain with individual organisations. There are some specific statutory duties that the Integrated Care Board needs to deliver as part of its statutory function, that must be met through the JFP, and these duties are incorporated throughout the plan.
4. Development of the Integrated Care Strategy and the Joint Forward Plan was informed by analysis of extensive public feedback about health and care (collected across system partners) between 2018 and 2022 and direct engagement in production the plan with

Overview and Scrutiny committees, Health and Wellbeing Boards and system partners including VSCE and Healthwatch representatives.

### Feedback on the 2023/24 JFP

5. Feedback has been received on the JFP from a variety of sources including Trust Boards, Health and Wellbeing Boards, senior system leaders and NHS England (NHSE). Programme leads have been provided with the feedback relevant to their individual programmes for consideration when refreshing their plans.
6. On the plan overall, it was felt that it was too long, did not link programmes to the ICS aims, did not create links between the programmes and our overall ambition, did not articulate priorities and did not explain the difference the plan would make to the people of Devon. But it did clearly articulate a strategic link to the Devon Integrated Care System (ICS) objectives and the programme plans were clear.

### Refreshed JFP for 2024/25

7. The plans outlined in the JFP have not significantly changed from the version published in 2023 although the structure of the plan has been amended and the content reduced in response to feedback.
8. The refreshed plan is structured around three themes/priorities: Healthy People; Healthy, safe communities; and Healthy, sustainable system.
9. The content of each programme plan has not materially changed from the version published in July.
10. New content for each programme describes: their key achievements in 2023/24, what people in Devon will see as a result of the programme and shows which of the ICS aims the programme supports delivery of. We have removed the programme detailed action plans and milestones.
11. There is an immediate requirement to recover both the financial and performance position for Devon to ensure that we have a sustainable system going forward. This will require improvement in both financial and operational performance, access and quality of care. All the programmes have outlined both their short-term objectives to support recovery and system exit from NOF4 and their longer term objectives to transform the way we work together across our system so that it is healthy and sustainable in the future.

### Recommendations

12. The Health and Wellbeing Board is asked to:
  - Consider the refreshed Devon Joint Forward Plan, and provide comment and feedback to the Integrated Care Board to support its ongoing development, and
  - Endorse the Plan and assure that it takes account of the current health and wellbeing strategy for Devon.

#### **4) Options / Alternatives**

Nil

#### **5) Consultations / Representations / Technical Data**

Nil

#### **6) Strategic Plan**

The Joint Forward Plan aligns to the strategic objective set out in the Devon Integrated Care Strategy

#### **7) Financial Considerations**

Nil

#### **8) Legal Considerations**

Nil

#### **9) Environmental Impact Considerations (Including Climate Change, Sustainability and Socio-economic)**

Nil

#### **10) Equality Considerations**

The plans outlined in the JFP aim to reduce health inequalities experienced by people living in Devon.

#### **11) Risk Management Considerations**

Nil

#### **12) Summary / Conclusions / Reasons for Recommendations**

Nil

**Nigel Acheson**  
Chief Medical Officer, NHS Devon

#### **Contact for enquiries:**

Name: Jenny Turner

Address: [jenny.turner3@nhs.net](mailto:jenny.turner3@nhs.net)