

Development of a Devon Long Term Plan Report of the Devon STP Chief Executive

1. Recommendation

1.1. Members are asked to note the report.

2. Background

2.1. Members of the committee have been briefed previously on the development of the Long Term Plan and implications for the Devon system.

2.2. Elected Members will have a significant role to play in the implementation local Long Term Plan. They are uniquely placed to ensure that the voices of the people and communities they represent are listened to, acted on and to ensure local plans are anchored to the things that really matter.

2.3. The purpose of this paper is to provide a further update on the development of a Long Term Plan and ICS for Devon.

3. The NHS long term plan

3.1. The development of a local Long Term Plan is an ask from NHS England of all Sustainability and Transformation Partnerships. Local systems have been asked to set out the population health challenges they will face over the next 10 years and the plans they will put in place and deliver to address the challenges.

4. Challenges

4.1. Devon's health and care system faces many challenges:

- Our population will grow by **33,000** in next 5 years
- By 2030, there will be 36.5% more people over **75 years** compared to today
- Healthcare costs of someone over 85-years is £4,500 per year; **ten times** that of a child under 10-years
- The amount of **time people live in good health** has decreased since 2012. The major causes of disability are MSK, mental health and neurology
- Prevalence of **dementia** is growing by 1% annually, increasing to 3% by 2030

- A person consumes a **third of lifetime healthcare costs** in last two years of life
- We are forecasting a system **financial** deficit of £150 million this year

5. Our Ambitions

5.1. The NHS Long Term Plan describes how challenges for health and care will be tackled over the next five years by transforming services and redesigning systems. Our Devon plan will set out six shared ambitions:

1. **Effective and Efficient care**

Collaborate across the system to address quality (safety, effectiveness, experience) and productivity. We will work together to provide the best possible services. We will use taxpayers' money to deliver value for the population by reducing waste, improving productivity and making sure local people get care that meets national standards and is consistent wherever they are in the county.

2. **Integrated Care Model**

Systematic delivery of integrated – or joined up – care across Devon. We will move towards out-of-hospital care through enhanced Primary Care Networks, community (including mental health) services, social care and voluntary services. This will improve access to local services and enable more people to be cared for at home.

3. **Devon-wide Deal**

A citizens-led approach to health and care. We will adopt a new approach to reduce differences in care across the county and will work with communities to identify priorities and tackle the root causes of problems. In exchange, we need people in Devon to take responsibility for their own health and wellbeing, so we will set out how we expect local people and communities play their part.

4. **Children and Young people**

Working together with children, young people and their families. Children, young people, their families, carers and communities will have access to a personalised, sustainable and coordinated system of care and support that meets needs early and improves their quality of life so that they can live well from early years through adulthood and make the most of the choices and opportunities available to them.

5. **Digital Devon**

Invest in a digital Devon so that people only have to tell their story once. First contact with services will be digital and more help and advice will be available online. We will make the most of advances in digital technology to help people stay well, prevent ill health and provide care. Currently, lots of different computer systems are in use by the many organisations that provide care, and not all systems allow information to be shared

between them. We want our services to feel like one system, no matter which organisation is providing a service, by sharing information securely. This will help us improve the quality and safety of services and transform the way we work.

6. Equally Well

Work together to tackle the physical health inequalities of people with mental illness, learning disabilities and/or autism. The physical health of some people with mental illness, learning disabilities and/or autism is significantly worse than the health of Devon's population as a whole. Breaking down system barriers will address this.

6. Our ICS

6.1. Our new ICS will set strategic objectives and outcomes to improve health and wellbeing and determine the allocation of resources to "places" through Local Care Partnerships.

6.2. In coming together, the health and care organisations will work within the following values and behaviours -

- Seek solutions that work for the system. No organisation will knowingly create an adverse impact on another or the system.
- Standardise practice and services where it makes sense to do so.
- Focus on cost reduction and cost containment. The drivers of cost including growth, inflation and unwarranted variation in practice. Partners will commit to adopt best practice and support one another in doing so.
- Recognise that participation will be required at system, locality, neighbourhood and organisational level on the priority areas.
- Invest in out of hospital models which provide the right care in the right place; acknowledging sourcing investment may cross organisational boundaries and take time to secure sustainable delivery.
- Ensure equitable distribution of funding and outcomes by locality.
- Jointly develop an annual implementation plan and only invest what can be afforded.
- Not make new investments that total more than the funding allocation growth received into the system.
- Consider financial decisions alongside quality (ie safety, effectiveness and any impact on patient experience of care).
- Share risks and benefits across the system and ensure they are fully understood by all parties.

Local Government Act 1972

List of Background Papers

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There are no equality issues associated with this report.