

Integrated Care – Developing a long-term plan for Devon

Report of the Head of Adult Commissioning and Health, DCC and the Director of Strategy, NEW Devon and South Devon and Torbay CCGs

1. Introduction and Background

- 1.1 Members of the committee have been previously briefed on recent developments in the Sustainability and Transformation Partnership (STP) and plans for developing Integrated Care.
- 1.2 All Elected Members have a significant role to play in shaping the local long-term plan. They are uniquely placed to ensure that the voices of the people and communities they represent are listened to, acted on and to ensure local plans are anchored to the things that really matter.
- 1.3 The purpose of this paper is to provide a further update on the emerging approach to developing a long-term plan for Devon and to set out the importance of Member engagement.

2. The NHS long term plan

- 2.1 The development of local long-term plans is an ask from NHS England of all Sustainability and Transformation Partnerships. Local systems have been asked to set out the population health challenges they will face over the next 10 years and the plans they will put in place and deliver to address the challenges.
- 2.2 Detailed guidance is pending but each local area is expected to have an Integrated Care System in two years' time (by 2021) and must publish its own local long-term plan by Autumn 2019.

3. A long-term plan for Devon: a continuation of current partnership working

- 3.1 Experience of collaboration and partnership working across Devon is a strength that sets a solid foundation for this work. We have been able to come together to support a common set of priorities, outcomes and areas of focus. There are also longer standing arrangements including our Partnership Agreements, joint and co-located multi-disciplinary teams across Devon and established joint commissioning teams and joint commissioning strategies.
- 3.2 The development of a local long-term plan is seen as a continuation of this work, building further on our principles, our collaboration, and how we are held to account locally. The work of Officers and Members over the last 10 years particularly has put the Devon health and care system in a good place to respond to this ask.
- 3.3 Our health and wellbeing challenges have not significantly altered since the production of the STP two-year report last year. However, refreshing this intelligence and analysis and viewing over a longer period, it is increasingly evident that we need to address the inequalities in population health, working with pace and innovation and doing the things that matter.

4. Member engagement

- 4.1 The Devon Joint Health and Wellbeing Strategy (JHWS) is being refreshed over the Summer and Autumn, this alongside the JHWSs of Plymouth City Council and Torbay Council will be key documents feeding into the development of the local long-term plan for Devon.
- 4.2 The Chairs of the three Health and Wellbeing Boards across Devon have been working together and alongside Scrutiny colleagues looking at areas of commonality and priority across the Joint Health and Wellbeing Strategies (JHWS) and they are starting to explore what this might mean in terms of the opportunities for improving population health and how the system could be better arranged to support this, including at what footprints different commissioning activity could take place and what arrangements could look like within an Integrated Care System.
- 4.3 The established governance and scrutiny processes within local authorities will provide an essential framework to bring democratic accountability and credibility to the local long-term plan.
- 4.4 All Elected Members have a significant role to play in shaping the local long-term plan to ensure that it is relatable to the communities they represent and population health needs. Communities must be able to see themselves in the plan, it must resonate and address the aspects of health and wellbeing that communities tell us are important; this is as important as a robust evidence base and why Member engagement is so important.
- 4.5 The main themes that the system is likely to focus on in the long term are detailed below. They will be enabled by a workforce that is sustainable, skilled and valued
 - (i) **Greater focus on population-based health outcomes**
Working together with communities on the things that matter, helping communities to shape communities
 - (ii) **Helping people to live healthier lives**
Promoting good health, wellbeing and independence. Addressing health inequality
 - (iii) **Enhancing how we help those needing mental health support**
Focusing on the things that matter: employment; housing; the reach, access and effectiveness of services
 - (iv) **Improving community services and support**
Investing in primary and community health to improve access and ensure more people can remain in the community
 - (v) **Better integrating health and social care services**
Implementing a new Integrated Care System, built around individuals and communities
 - (vi) **Reviewing and developing our hospital-based clinical services**
Ensuring sustainable services to meet the needs of the population
- 4.6 The development of integrated ways of working across the system, and what this means for partners in communities, places and the entire county is still in progress and we are learning about what works as this evolves, responding to ongoing dialogue and feedback. Again, Member engagement is a key part of this.
- 4.7 Following discussions at all three health and wellbeing boards in March and April, and the publication of more detailed guidance in the Spring, we welcome further opportunities to work with Members on the design and development of more detailed plans in early Summer.